City of Livingston Dec 17th Council Meeting

Utility Rates Study and Proposed Rates



2019 Sanitation Rate Study

CITY OF LIVINGSTON



Findings

- Solid waste rates pay for Gilton contract and Cityprovided services. About 80% of revenues pay for Gilton contract.
- Current fee collections are greater than operating costs.
- Sanitation fund has built up a 9-month operating costs reserve; this can be lowered to a prudent reserve level of 4 months.



Why are Reserves Higher than Projected in 2013?

- Slightly lower Expenses than Projected
 - Gilton contract expenses were higher than projected but City costs were lower than projected
 - No large capital expenditures were necessary
- Greater Revenues than Projected
 - Greater growth in number of services

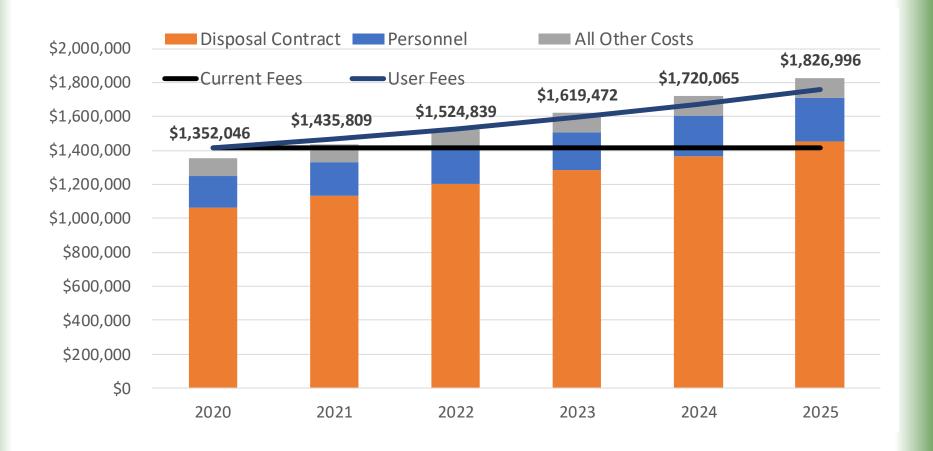


Revenue Requirement

- Determines amount to be collected in monthly fees
- Operating Costs less Credits
 - Credits include \$ from other governments, late fees, interest, miscellaneous
- 75% 80% of costs for Gilton Contract
 - Increase each year (per contract) by Consumer Price Index and/or increased landfill costs with the Merced County Regional Waste Management Authority- as requested by Gilton, PLUS growth in number of customers



Revenue Requirement





With Increase in User Fees, City can address SB 1383

- With the calculated rates, the revenue requirement is covered each year.
- With growth in number of services projected and existing cash balance, the City should be able to address SB 1383.
- The projected cash flow incorporates \$100,000 each year (in 2019 \$'s) for additional spending on SB 1383.



Most Common Services Calculated Rates

Service Type	Current	Fiscal Year Ending								
		2020	2021	2022	2023	2024	2025			
New	Rates Effective>	May 2020	Jan. 2021	Jan. 2022	Jan. 2023	Jan. 2024	Jan. 2025			
	Rate Increase>	0.0%	3.5%	4.0%	4.5%	5.0%	5.0%			
Rates do not include char	ges for special services	that are sched	luled between	the customer o	ınd provider su	ch as off schea	lule pick up,			
	cont	ainer maintend	ance, and deliv	ery charges.						
SINGLE FAMILY RESIDENT	TIAL			Once per w	eek pickup					
96 gal. cart	\$25.16	\$25.16	\$26.04	\$27.08	\$28.30	\$29.72	\$31.20			
Add'l cart	\$5.97	\$5.97	\$6.18	\$6.43	\$6.72	\$7.05	\$7.40			
96 gal. cart greenwaste	\$1.33	\$1.33	\$1.38	\$1.43	\$1.50	\$1.57	\$1.65			
Add'l greenwaste cart	\$5.97	\$5.97	\$6.18	\$6.43	\$6.72	\$7.05	\$7.40			
MULTI-FAMILY & COMM	ERCIAL			Once per w	eek pickup					
1 cubic yard container	\$47.36	\$47.36	\$49.02	\$50.98	\$53.27	\$55.94	\$58.73			
2 cubic yards container	\$94.41	\$94.41	\$97.71	\$101.62	\$106.20	\$111.51	\$117.08			
3 cubic yards container	\$139.86	\$139.86	\$144.76	\$150.55	\$157.32	\$165.19	\$173.45			
4 cubic yards container	\$179.04	\$179.04	\$185.31	\$192.72	\$201.39	\$211.46	\$222.03			
6 cubic yards container	\$251.71	\$251.71	\$260.52	\$270.94	\$283.13	\$297.29	\$312.15			
Organics Bin (New)		\$264.20	\$273.45	\$284.39	\$297.18	\$312.04	\$327.65			
Recycle Bins										
4 & 6 cubic yard contain	ners \$71.41	\$71.41	\$73.91	\$76.86	\$80.32	\$84.34	\$88.55			

HANSFORD ECONOMIC CONSULTING

Projected Cash Balance

Includes addressing SB 1383 @ \$100K / year in 2019 \$'s





Domestic Wastewater Rate Study

CITY OF LIVINGSTON



Findings

- Current fee collections are greater than operating costs
- Wastewater fund has 5 months of operating costs reserve; the minimum target level is 4 months of operating expenses
- Need to increase rates for projected costs AND adjust rates to reflect cost of service changes
 - Shift in customer base and updated flow, strength parameters used for cost allocation

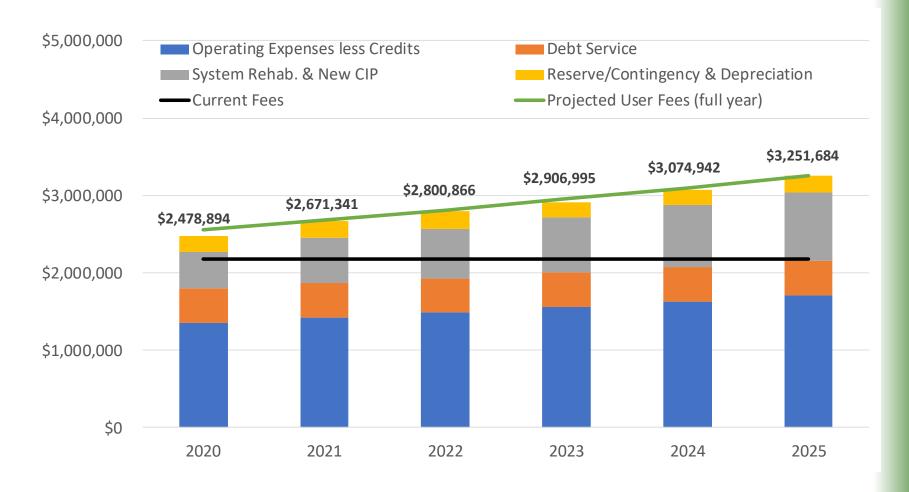


Revenue Requirement

- Determines amount to be collected in monthly fees
- Operating Costs
 - Increased each year 4.6%
 - Equipment & Vehicle purchases
 - Cash-Funded System Rehabilitation (mostly sewer line replacement)
 - NO new debt service anticipated
- Less Credits
 - Credits include \$ from other governments, late fees, interest, miscellaneous



Revenue Requirement





Cost of Wastewater Service Fiscal Year 2020





Cost of Service

- Shift in Customer Base (growth in City since 2014)
- Updated flow and strength parameters
- Causes some customer rate changes to be greater than others
 - Smooth the increases for some customers between now and the 2nd year by taking the mid-point of current and January 2021 rates.



Calculated Rate Schedule

Customer Category	Billing Basis Rates I	Current Effective>	FY 2019/20 <i>May 2020</i>	FY 2020/21 Jan. 2021	FY 2021/22 Jan. 2022	FY 2022/23 Jan. 2023	FY 2023/24 Jan. 2024	FY 2024/25 Jan. 2025
Residential	per unit	\$43.84	\$45.99	\$48.14	\$50.54	\$53.07	\$55.72	\$58.51
Non-Residential								
Churches/Temples/Comm. Ctrs.	per account	\$42.28	\$47.94	\$50.34	\$52.86	\$55.50	\$58.28	\$61.19
Schools (with cafeteria)	per student	\$1.46	\$1.73	\$1.82	\$1.91	\$2.01	\$2.11	\$2.21
Hotel/Motel	per room	\$17.22	\$22.40	\$23.52	\$24.69	\$25.93	\$27.22	\$28.58
Light Industrial (Base)	per account	\$43.84	\$45.99	\$48.14	\$50.54	\$53.07	\$55.72	\$58.51
Commercial (Base)	per account	\$43.84	\$45.99	\$48.14	\$50.54	\$53.07	\$55.72	\$58.51
Variable Charges for Non-Resident	tial Only							
Light Industrial [1]	per gallon	\$0.010417	\$0.010794	\$0.011171	\$0.011730	\$0.012316	\$0.012932	\$0.013579
Commercial [2]	per gallon	\$0.003837	\$0.006729	\$0.007065	\$0.007418	\$0.007789	\$0.008179	\$0.008588

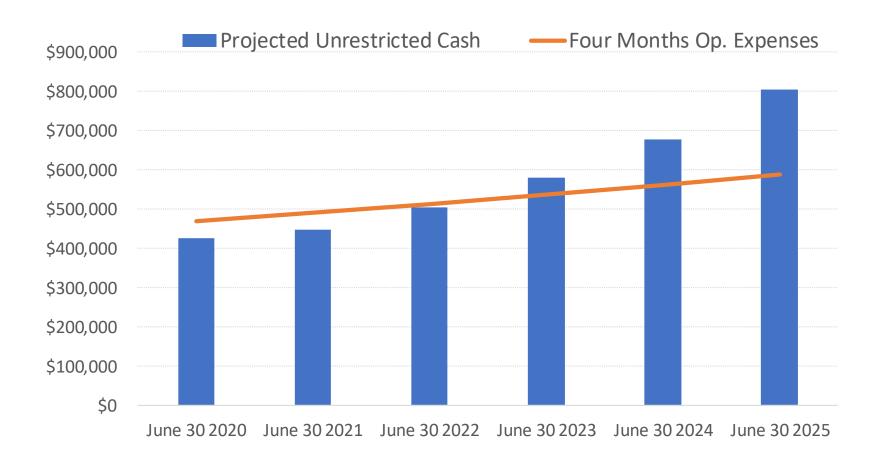
Source: 2019 HEC rate study.



^[1] Charge applied to the first 95% of total water use per month.

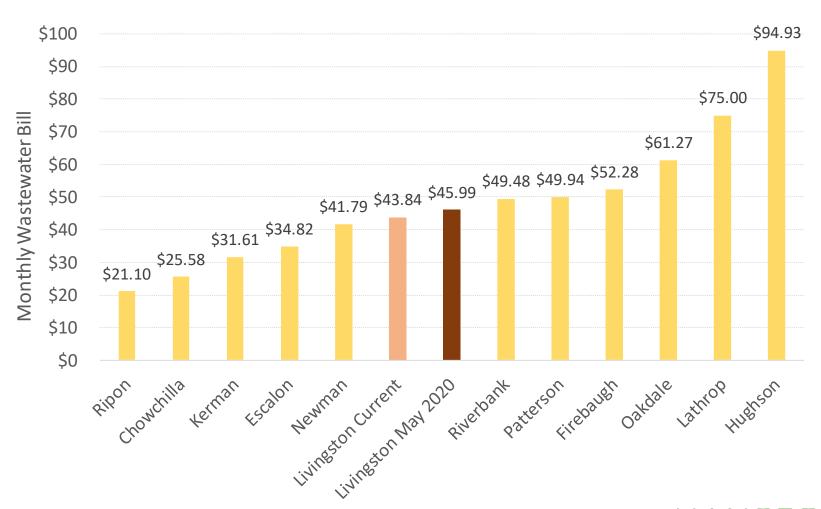
^[2] Charge applied to the first 70% of total water use per month.

Projected Cash Balance





Comparison Monthly Wastewater Bills





Affordability

Item	Current Rates	Rates May 2020 [1]	
Monthly Water Bill			
Monthly Median Household Income (MHI)	\$4,426.25	\$4,426.25	
Monthly Wastewater Bill	\$43.84	\$45.99	
Average Monthly Bill as Percentage of MHI [2]	0.99%	1.04%	
Median Household Income (MHI)			
Statewide California	\$67,169		
Estimated Livingston [3]	\$53,115		
Livingston MHI as a percentage of the State MHI [4]	79.1%		

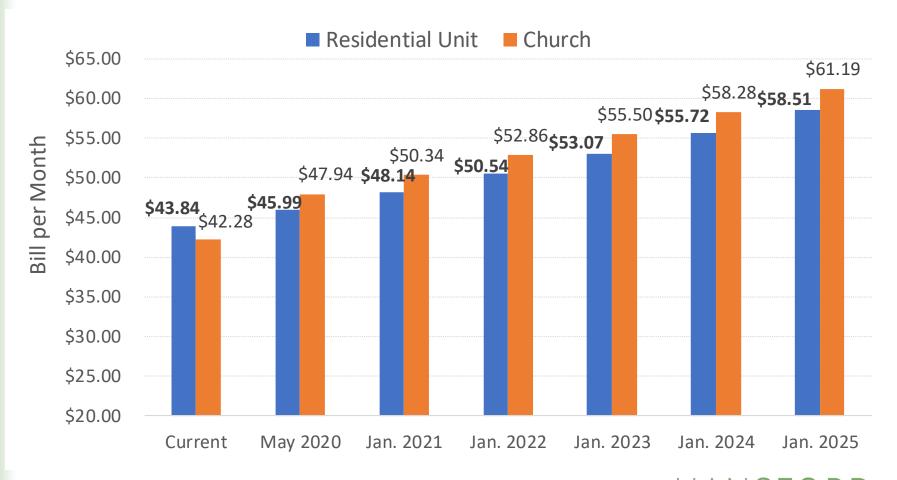
Source: HEC, State Water Resources Control Board, and US Census Bureau.

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- [1] Bills must be greater than or equal to 1.5% of MHI to qualify for Disadvantaged principal forgiveness.
- [2] Bills that are 1.5% to 2.0% of MHI are considered affordable.
- [3] 2017 5-year American Community Survey.
- [4] Per SWRCB, community with an MHI <80% of the Statewide MHI is Disadvantaged. For a Disadvantaged Community to qualify for principal forgiveness must exceed 1.5% of the service area MHI.

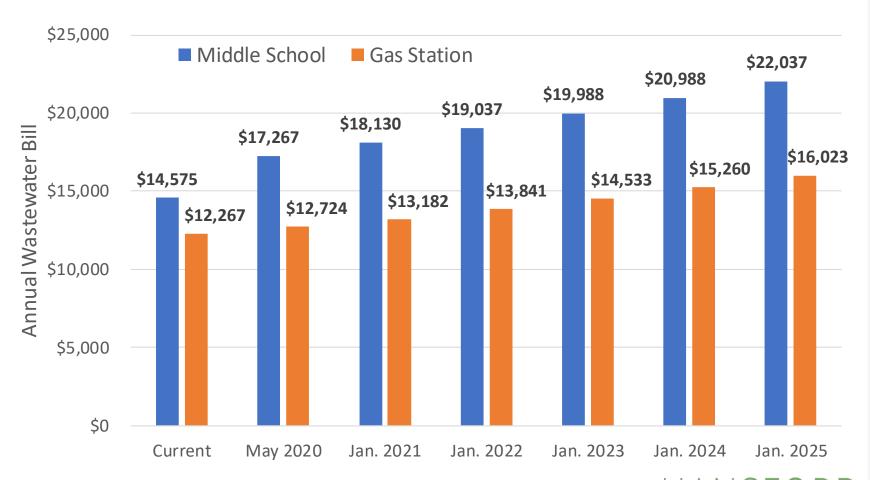


Projected Wastewater Bills: Residential Unit and Church





Projected Wastewater Bills: Gas Station and Middle School





Projected Wastewater Bills: Convenience Store and Hotel





Water Rate Study

CITY OF LIVINGSTON



Findings

- Current fee collections are deliberately greater than operating costs – needed for large cash outlay in next 2 years
- Large capital improvements plan of \$24.56 Million over the next 5 Years
- Industrial customers keep water use more steady through the year than most Central Valley communities but one customer is responsible for 65% of the annual water fund revenue stream
- No proposed changes to rate structure



Capital Improvements Costs and Funding

Estimated Cost i	Estimated Cost in Inflated Dollars				
	2020-2025	Source			
Well 8 - New Well	\$1,030,000	Reserves			
Well 9 - New Well	\$1,200,000	Reserves			
Well 11 - New Well	\$1,200,000	Foster Farms			
Well 12 Conveyance & Treatment	\$1,935,875	Reserves			
Well 8 & 9 Conveyance & Treatment Plant	\$4,635,000	SRF Loan [1]			
Well 14 & 16 Conveyance & Treatment Plant - secured loan	\$4,000,000	SRF Loan			
Well 13 & 17 Conveyance, Treatment Plant & Storage Tank	\$8,755,000	SRF Loan [1]			
Water Line Replacement Ph 4 (Walnut, Davis, White, N Main)	\$1,412,397	Reserves			
Park Surface Water Irrigation	\$370,800	Reserves [2]			
Server Upgrades	\$25,000	Reserves			
Total Estimated Water Improvements Cost	\$24,564,073				

Source: City of Livingston November 2019.

cip sum

- [1] A portion of debt service to be repaid with connection fees.
- [2] A portion of this project will be funded by a grant.

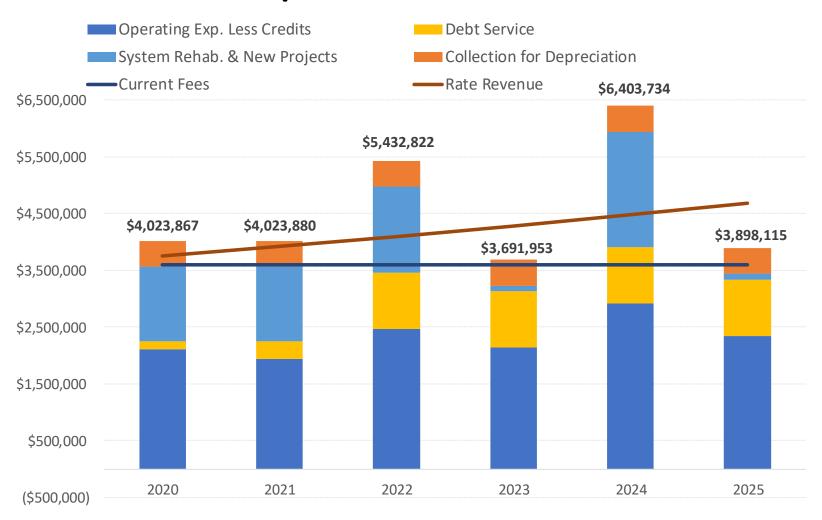


Revenue Requirement

- Determines amount to be collected in monthly fees
- Operating Costs
 - Increase 4.5% per year
 - Additional O&M for new wells
 - Estimated new debt service for new wells & treatment
- Less Credits
 - Credits include \$ from other governments, late fees, interest, miscellaneous



Revenue Requirement





Cost of Service

- Functional Allocation 45% of costs in monthly service charge
- Rate Design 35% of costs in monthly service charge
- Lower amount determined most appropriate due to large use by industrial customers with very few water meters
 - Capacity (as measured by meters) less significant in determining use of system as for most water systems



Study Results

- Monthly service charges and use charges increase for all customer categories.
- Monthly meter replacement fee for 1.5", 3" & 10" meters reduced. All other monthly meter fees increase.
- Use rate for construction water (not a propertyrelated fee) increases proportionately more than other fees due to change in methodology
- Current cash reserves drawn down for capital projects



Water Rates Projection – Inside City

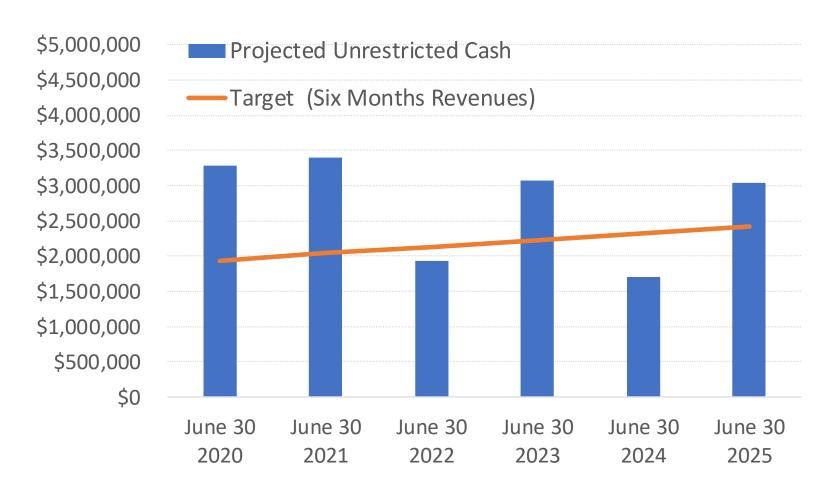
Outside City is 1.5x

Charges	Current	May 2020	Jan-21	Jan-22	Jan-23	Jan-24	Jan-25
Base Charge	Inside City '	*					
1" and smaller	\$25.13	\$28.38	\$29.46	\$30.59	\$31.77	\$32.99	\$34.25
1.5"	\$50.27	\$56.76	\$58.93	\$61.19	\$63.53	\$65.97	\$68.51
2"	\$80.43	\$90.81	\$94.28	\$97.90	\$101.65	\$105.56	\$109.61
3"	\$175.94	\$198.64	\$206.25	\$214.15	\$222.36	\$230.90	\$239.78
4"	\$301.61	\$340.53	\$353.56	\$367.11	\$381.19	\$395.83	\$411.05
6"	\$628.35	\$709.44	\$736.59	\$764.82	\$794.15	\$824.65	\$856.35
8"	\$1,206.43	\$1,362.13	\$1,414.26	\$1,468.45	\$1,524.77	\$1,583.33	\$1,644.19
10"	\$1,910.18	\$2,156.70	\$2,239.24	\$2,325.04	\$2,414.23	\$2,506.93	\$2,603.30
Meter Fee							
1" and smaller	\$3.05	\$3.21	\$3.31	\$3.41	\$3.51	\$3.62	\$3.72
1.5"	\$11.11	\$7.57	\$7.80	\$8.04	\$8.28	\$8.52	\$8.78
2"	\$12.13	\$14.46	\$14.90	\$15.35	\$15.81	\$16.28	\$16.77
3"	\$25.74	\$18.05	\$18.59	\$19.15	\$19.72	\$20.31	\$20.92
4"	\$40.61	\$42.72	\$44.01	\$45.33	\$46.69	\$48.09	\$49.53
6"	\$56.33	\$73.83	\$76.04	\$78.32	\$80.67	\$83.09	\$85.59
8"	\$89.50	\$120.38	\$123.99	\$127.71	\$131.54	\$135.49	\$139.55
10"	\$204.51	\$155.35	\$160.01	\$164.81	\$169.76	\$174.85	\$180.10
Service Charge Monthly Water A	llowance						
Attached Residential (per Unit)	10,000	gallons					
Detached Residential (per Unit)	25,000	gallons					
Non-Residential (per Meter)	35,000	gallons					

Consumption Charge per 1,000 gallons of water in excess of allowance each month

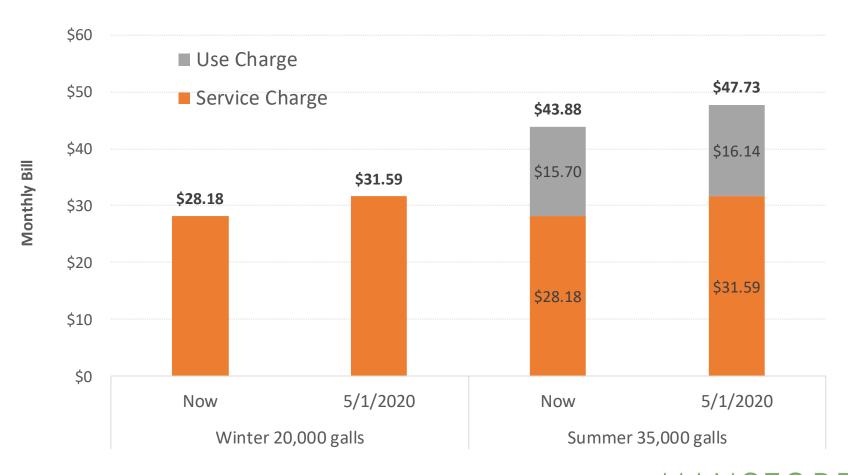
All Customers	\$1.57	\$1.61	\$1.69	\$1.76	\$1.84	\$1.92	\$2.00
Construction Water	\$1.17	\$1.75	\$1.83	\$1.91	\$1.99	\$2.07	\$2.00 \$2.16 HANSFORD
							ECONOMIC CONCILITING

Projected Cash Balance



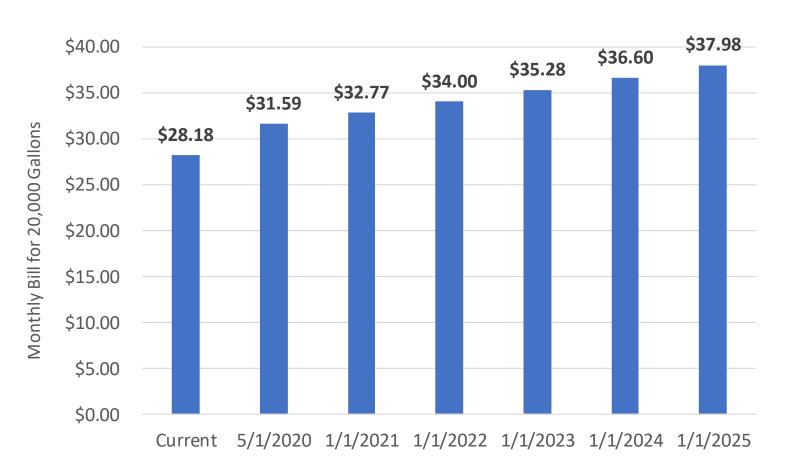


First Year Seasonal Bill Impact Residential Home



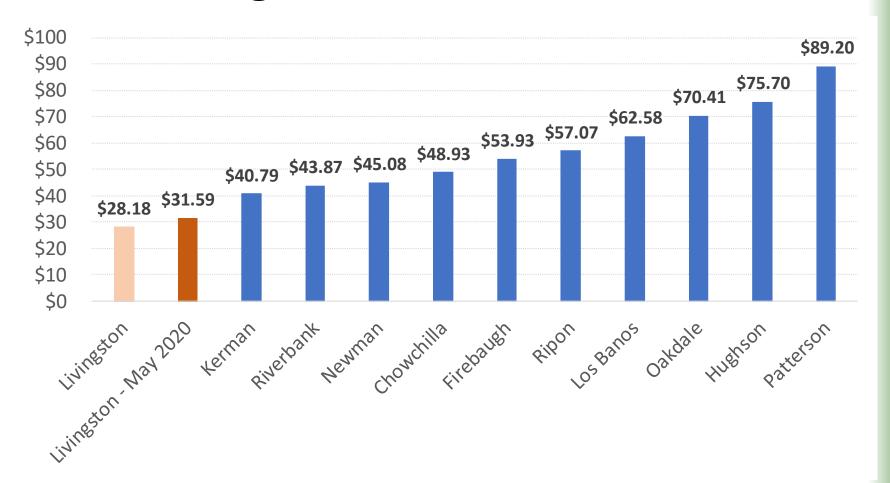


Projected Single Family Bill Home using <25,000 Gallons





Comparison Monthly Water Bills Home using 20,000 Gallons





Affordability

Item	Current Rates	Rates May 2020 [1]
Monthly Water Bill		
Monthly Median Household Income (MHI)	\$4,426.25	\$4,426.25
Monthly Water Bill < 25,000 Gallons	\$28.18	\$31.59
Average Monthly Water Bill as Percentage of MHI [2]	0.64%	0.71%
Median Household Income (MHI)		
Statewide California	\$67,169	
Estimated Livingston [3]	\$53,115	
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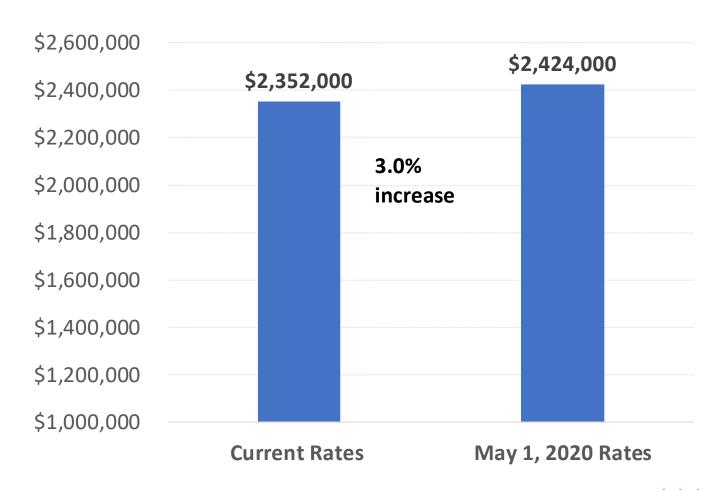
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Annual Estimated Impact to Foster Farms





Combined Utilities Bill Impact

Residential Unit



Combined Utilities Bill Impact





Schedule

Dec 17th 2019: Introduce Proposed Rates

January 2019: Mail Public Notices with Proposed Rate Schedules

February 2019: Hold Public Workshops explaining new rates

March 17th 2019: Public Hearing to adopt new utility rates

End April Billing Cycle: New Rates applied to May bills for May trash and sewer service and end of April water meter reads

